

Excerpt

Electric car after-sales study 2022

The after-sales process from the perspective of e-car drivers.

EV After-Sales Study 2022

Initial situation



eCars need fewer workshop services. At the same time, they need software updates, users have more hotline needs and the cars have to be integrated into a new ecosystem.

This means that after-sales has no less of an influence on user satisfaction and the recommendation of a brand than a combustion engine.

Manufacturers and workshops must therefore adapt not only to a new technology, but also to the changed expectations of users.

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Target group

Sample:

- Owners and drivers of fully electric cars
- Total sample: N = 2005
- Holding period: Ø 2.5 years

Survey:

- Survey: online
- Countries: German-speaking countries (89% Germany)
- Recruitment: UScale Panel
- Interview duration: 10 - 15 min
- Field phase: May - June 2022



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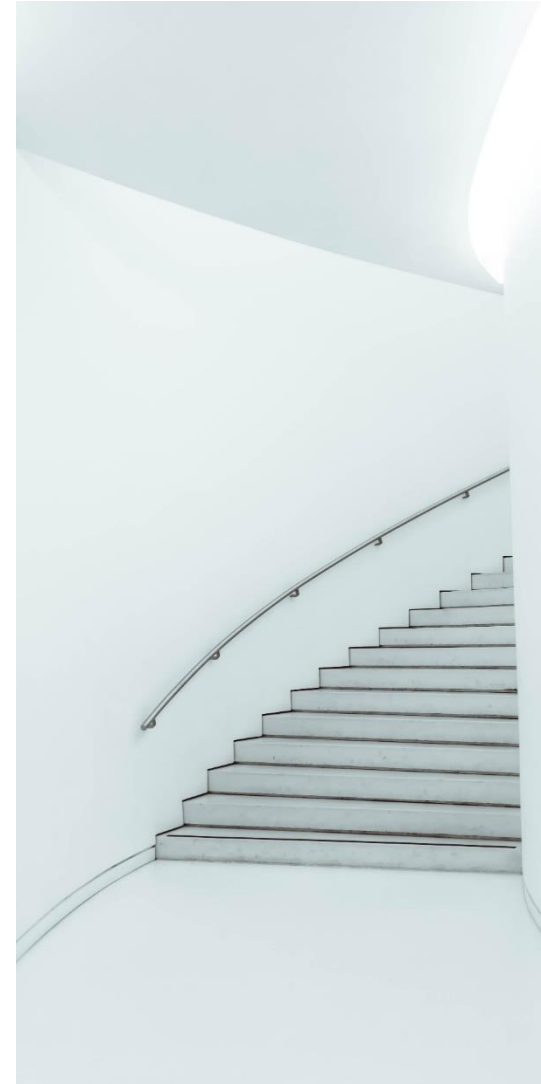
Content

(1) Management summary

▶ (2) **Sample**

(3) Survey results

1. Workshop
2. Service hotline
3. Digital services
4. Software updates
5. Data protection
6. Battery checks



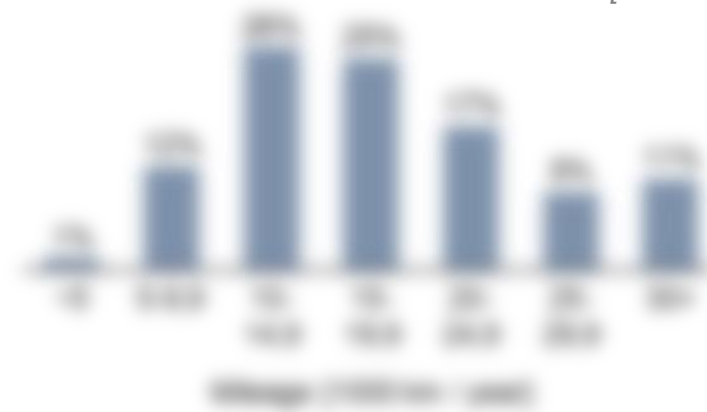
Sample Driving performance

Annual average driving performance

The average driver covered an average of 11,000 km (6,800 miles) per year. The average driver covered an average of 11,000 km (6,800 miles) per year. The average driver covered an average of 11,000 km (6,800 miles) per year.

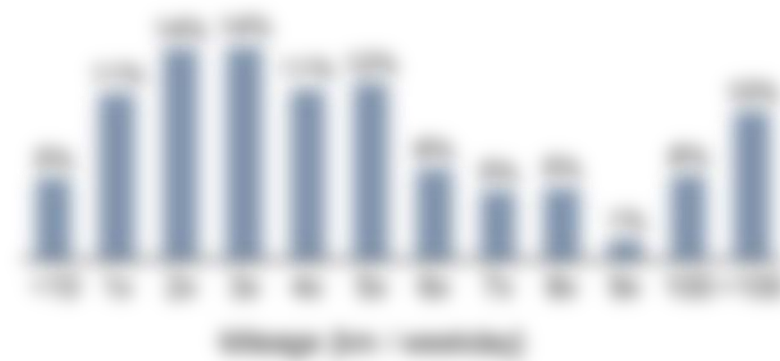
The driving performance of our drivers has not changed significantly over time.

100% 2019-2020



"Approximately how many kilometres do you drive your [brand + model] per year?"

100% 2019-2020



"What is your mileage with your [brand + model] on an average weekday?"

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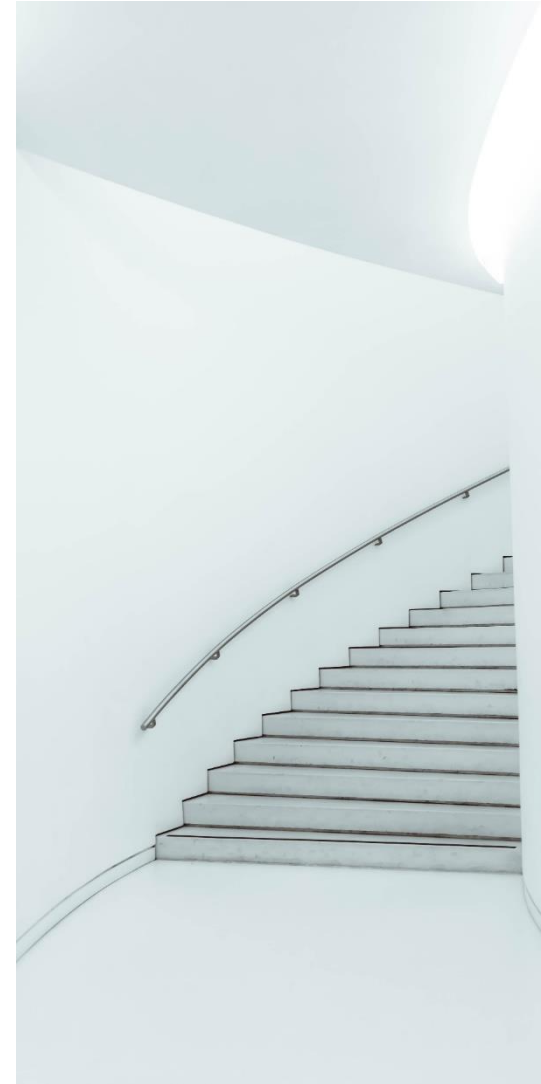
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Workshop

Service type

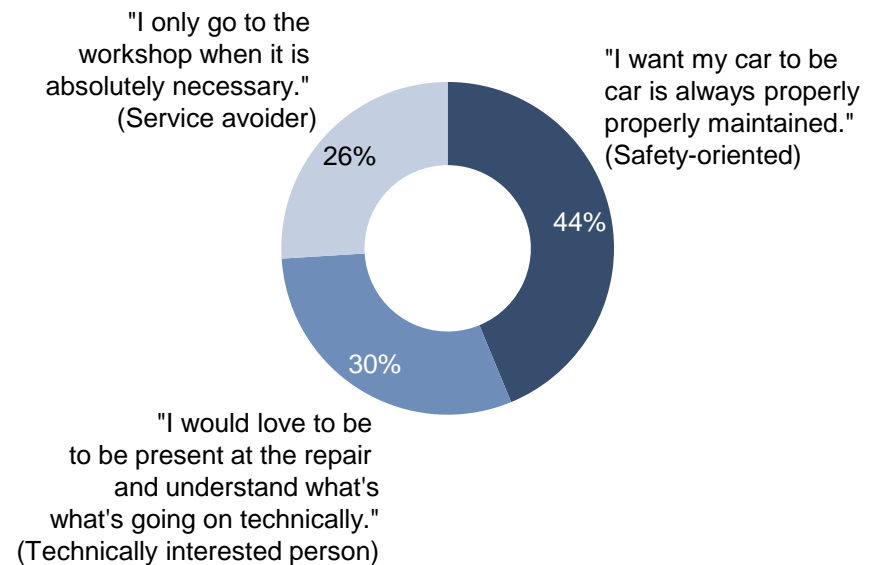
Three different "workshop types".

The majority of respondents attach importance to their car always being properly maintained.

Just under a third have a high level of interest in the technical details and background.

A quarter belong to the "workshop avoiders".

"Which statement describes you best?"



Workshop

Work carried out

Majority maintenance and repairs, but also many recalls.

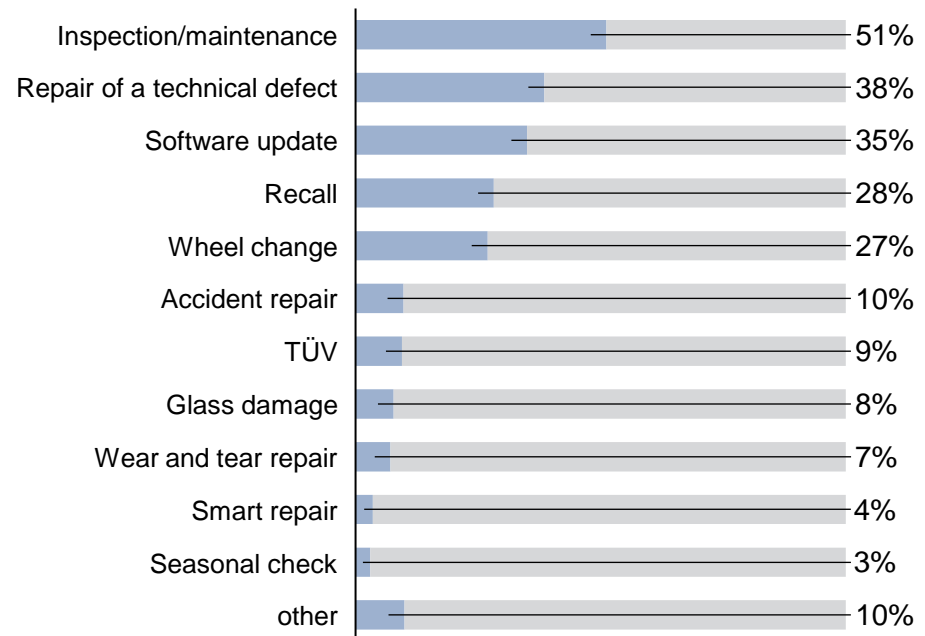
As expected, maintenance and technical repairs are the most frequent occasions for a visit to the workshop.

More surprising, however, is that one in three has already had to go to the workshop for a software update.

The recall rate of just under 30% is also strikingly high.

Among the others, mainly delivery deficiencies that have still been corrected and installation of accessories, such as trailer couplings, are mentioned.

"Regarding your last visit to [brand] workshop: What work was done on your [brand + model] in the process?" (Multiple answers possible)



Workshop

Preferred contact workshop

How frequently by telephone, but also digitally

1. addition to telephone contact, using digital channels (e.g. video conferencing, webinars, etc.)

2. contact via video conferencing, webinars, etc. (without telephone contact)

3. contact via video conferencing, webinars, etc. (with telephone contact)



"And how would you prefer to contact the workshop in the future?"
(multiple selection possible)

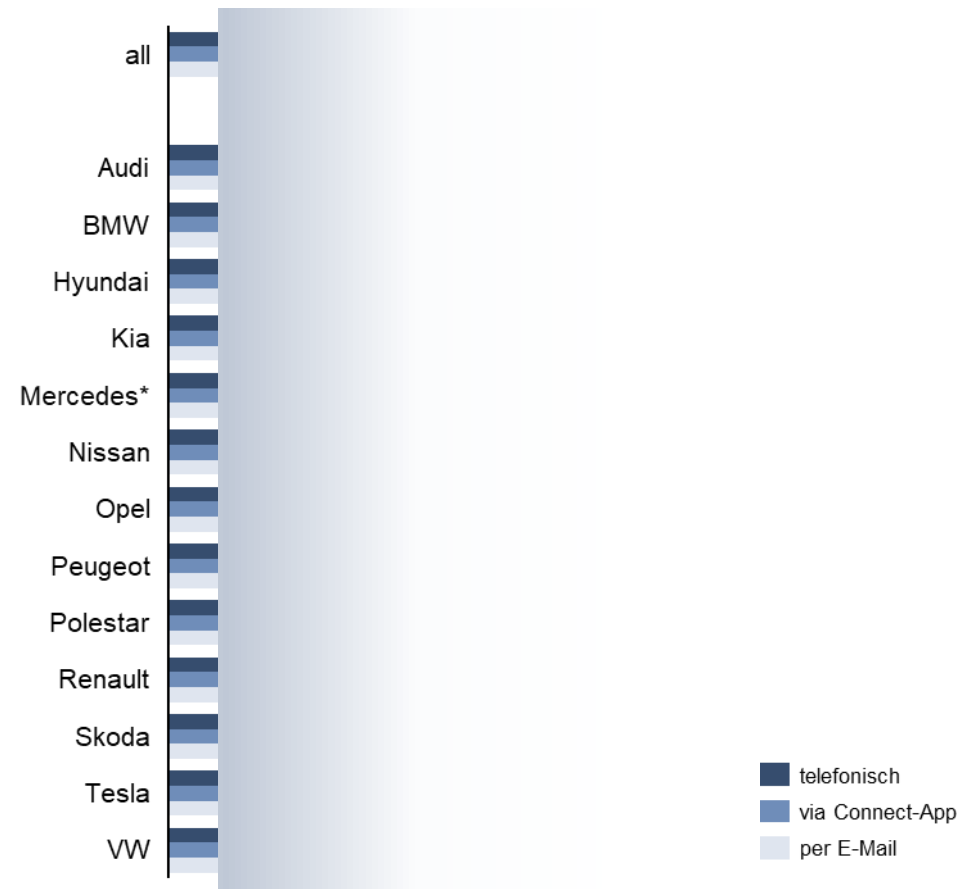
Workshop

Preferred contact workshop (by brand)

Big differences between the brands.

"And how would you prefer to contact the workshop in the future?"

(multiple selection possible)



Workshop

Execution on schedule

"During your workshop visit, was all the work carried out on time, as agreed?"
(N = 211)

Large majority with work completed on time

The work was completed on time

The work was completed on time



Workshop

Satisfaction workshop

85% very satisfied overall

The workshops are well received in terms of "satisfaction" - i.e. the impression of the company and the personal contact with the employees.

Most factors, such as the quality and structure, duration of the work, are in the middle range of satisfaction.

The cost aspects are more critical with many respondents indicating:

"How satisfied were you with ... at the last workshop visit?"



Workshop

Satisfaction workshop (by brand)

Key differences between the brands

The online shop problems in the case of service have not significantly improved in workshop service in the case of the respondents

Workshop shows the greatest interest with a small group

"How satisfied were you with the workshop overall during your last workshop visit?"



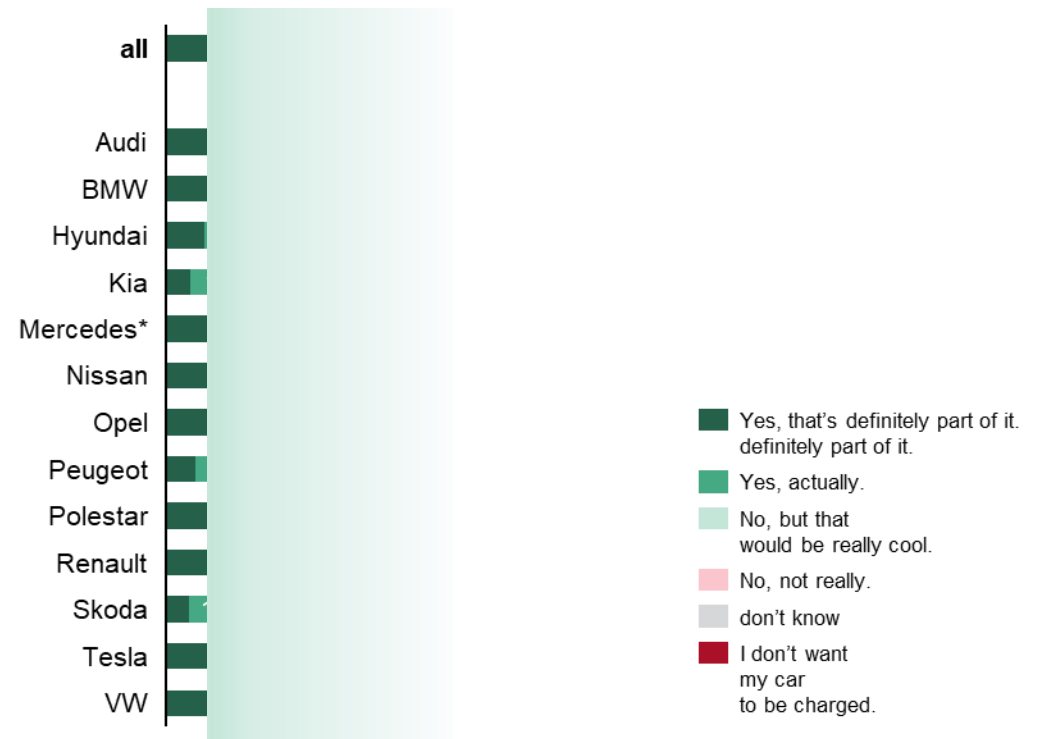
Workshop

Expectation shop (by brand)

"Do you have an expectation that your [brand] will be fully charged free of charge when it is serviced or repaired?"

High appreciation for charging service independent of car brand

Even though the level of appreciation varies among the respondents of the different brands, most would appreciate charging



* small sample (N = 28)

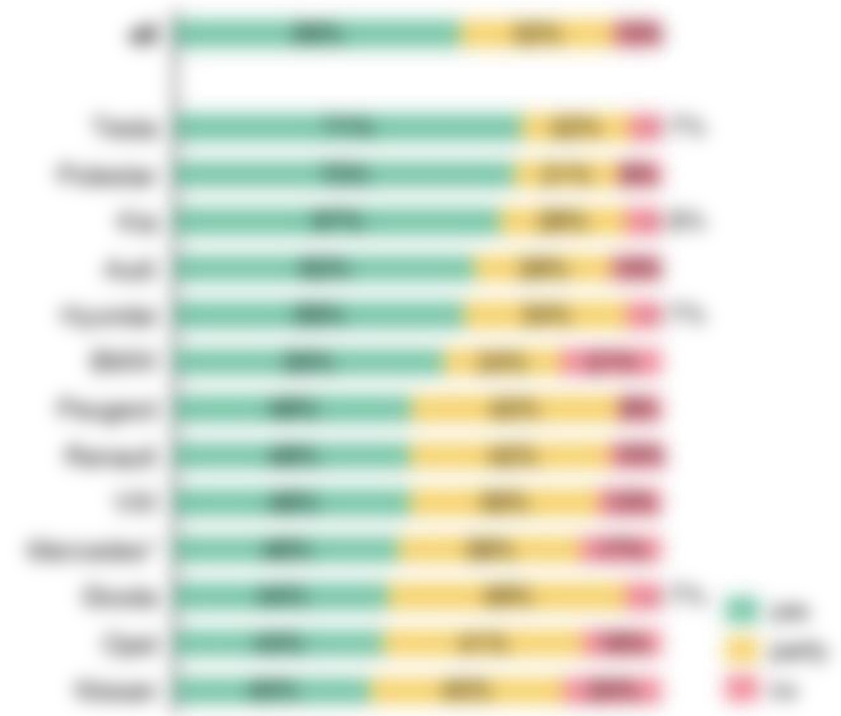
Workshop

Purchase confirmation workshop

Surprise at Tesla and Polestar.

*Dealer visited = yes:
"Did your workshop visits with [brand] convince and strengthen you in choosing the right brand?"*

Blurred text describing workshop details or methodology.



Workshop

Net Promotor Score (NPS) Workshop

Potential for almost all brands

"How likely is it that you would recommend your [brand] workshop to a friend or colleague?"



Workshop

Recommendations

*"In summary,
Do you have any recommendations
to [brand] about the workshop?"
(N = 750)*

Many thanks for all your inputs

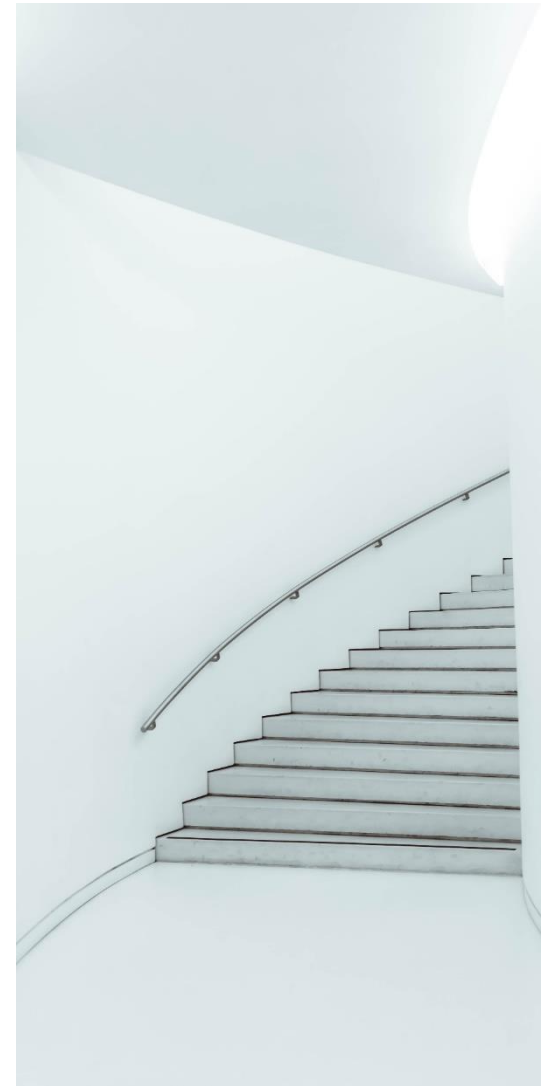
The workshop
was a great success
and we are looking
forward to your
feedback



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 - 3. Digital services
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 - 6. Battery checks



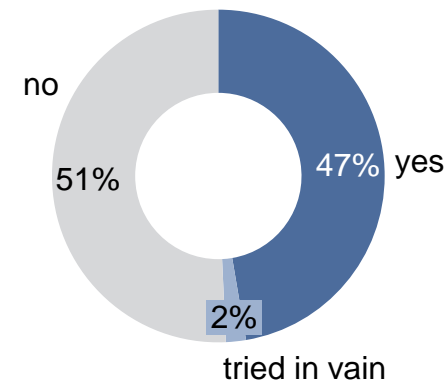
Service hotline Contact

One in two with contact (attempt).

Around half of the respondents had already needed to contact their brand's hotline at some point during the average 2.5 years of holding.

One in 25 of these failed to make contact.

"Have you ever had contact with [brand]'s central customer hotline?"



Service hotline

Reason for contact

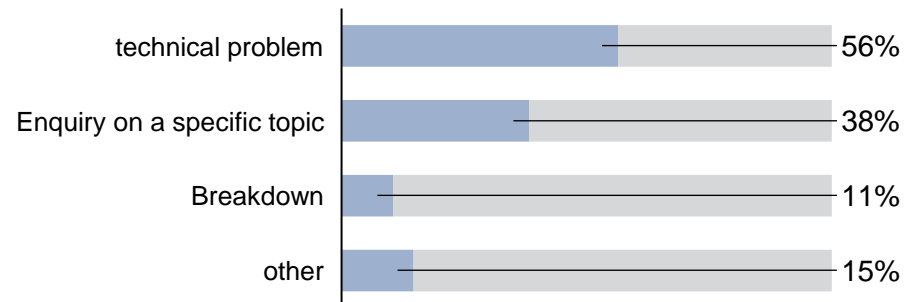
Many technical problems and requests.

As expected, most enquirers have technical problems.

But concrete enquiries also account for just under 40% of contacts.

Still, every ninth person contacts the hotline because of a breakdown.

*"What was the reason for your contact?"
(Multiple answers possible)*



Service hotline

Reason for contact (technical problem)

40% of contacts are technical problems

Reason for contact = technical problem

Reason for contact = *technical problem*
(N = 463)



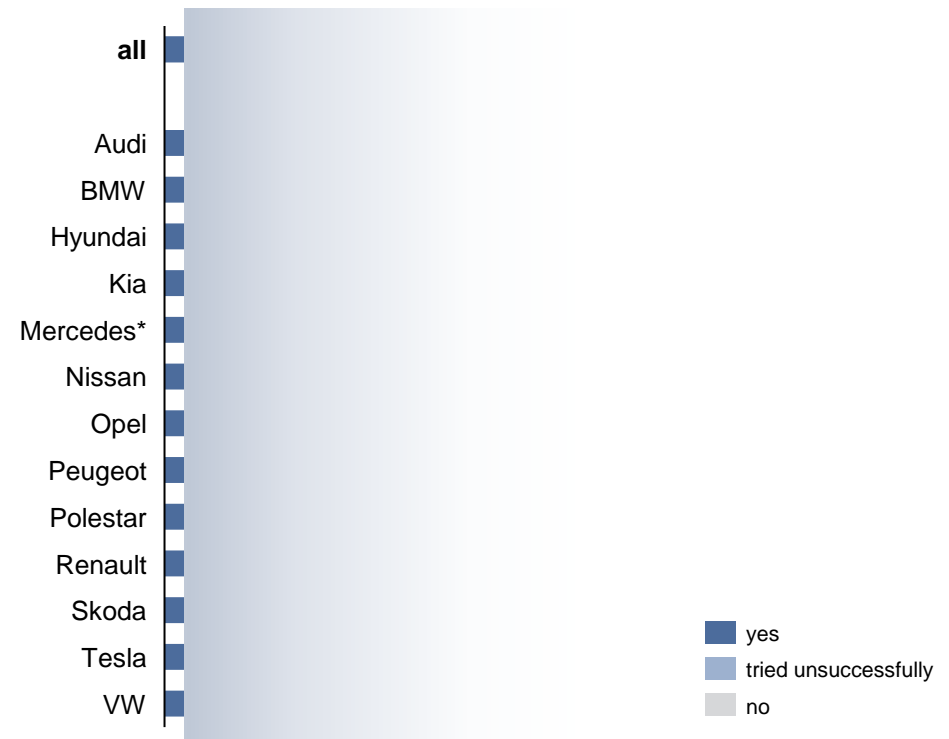
Service hotline Contact (by brand)

Hotline needs for all brands.

The need for a hotline contact varies greatly.

In general, it can be assumed that users are not interested in frequent contact with the hotline. Nevertheless, a high contact rate does not automatically have to be problematic.

"Have you ever had contact with [brand]'s central customer hotline?"



* small sample (N = 28)

Service hotline

Contact (preferred)

"What is or would be your preferred way of contacting [brand]'s customer service?"



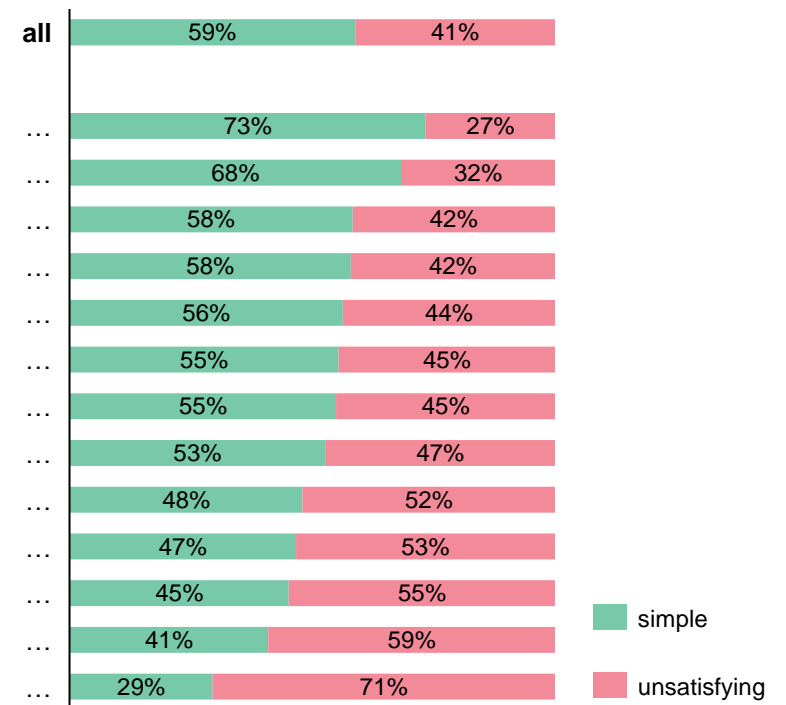
Service hotline

Contact satisfaction (by brand)

All brands with potential.

The performance of the brands is scattered, but less than expected, i.e. all brands have a need for action.

*"If you summarise your experience with the customer hotline:
How did you feel about getting in touch and reaching the right, competent person?"*



* small sample (N = 28)

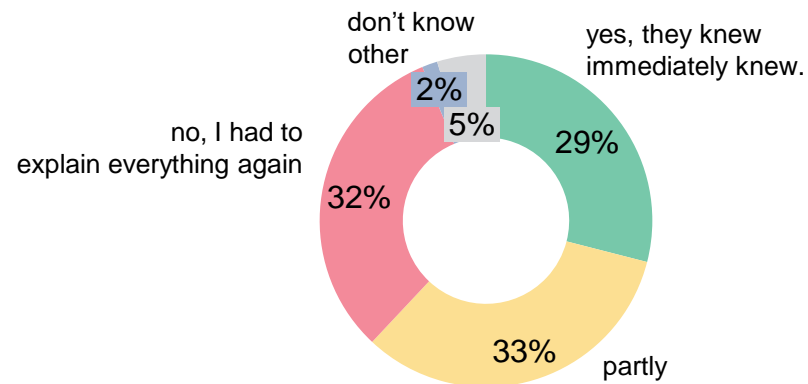
Service hotline

Omni-channel support

Omni-channel not convincing from the customer's point of view.

Only just under a third have the impression that the various contact options offered by a brand converge in one place.

*Contact channels > 1:
"You made contact with [brand] through several 'channels'. Did you have the impression that your contacts at [brand] come together in one system?"*



Service hotline

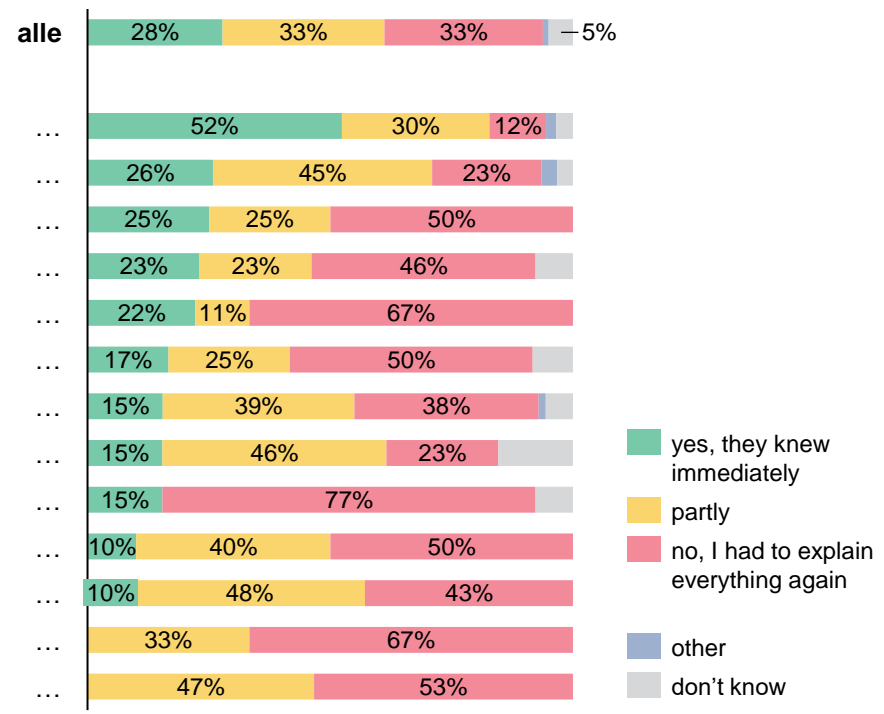
Omni-channel support (by brand)

Big differences between the brands

Most of the brands were contacted via
 several channels. In some cases, the contact
 channels were not connected, which led to
 a fragmented customer experience.

The results show a considerable need to align the
 channels.

Contact channels > 1:
 "You have made contact with [brand]
 through several "channels". Did you have
 the impression that your contacts at [brand]
 come together in one system?"



* small sample (N = 28)

Service hotline

Disappointing experiences

Many respondents can be traced back to a lack of appreciation

When asked about disappointing experiences, a number of specific issues are mentioned: long waiting times, unhelpful staff, and lack of information.

Overall, it is striking that many of the respondents are not satisfied with the quality of the customer service.

Confirmation = no /partly:
 "Were there any specific experiences that disappointed you with [brand] support?"
 (N = 397)



Service hotline

Positive experiences

What do you think about the service?

The service was very helpful and the representative was very friendly. I was able to solve my problem quickly and the representative was very helpful. I was able to solve my problem quickly and the representative was very helpful.

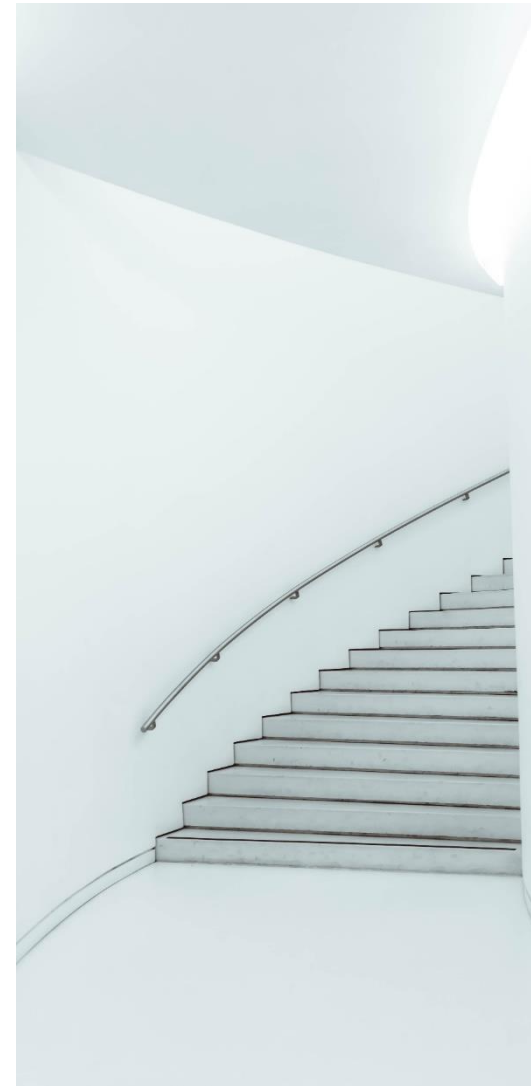
Confirmation = yes:
 "Were there any specific positive experiences that surprised you about [brand] support?"
 (N = 172)



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Digital services

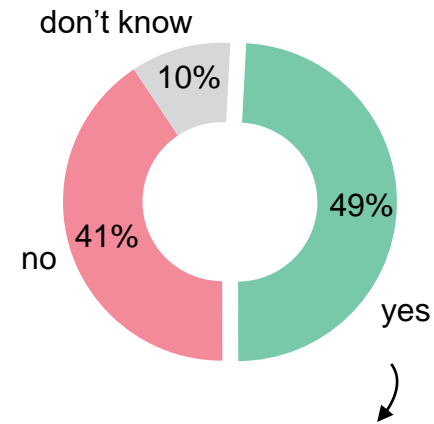
Use of digital services

Every second person uses paid digital services.

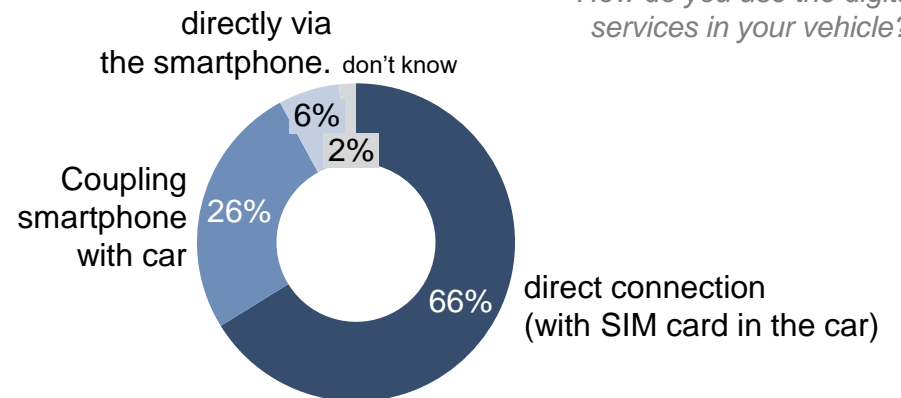
Only a very small proportion of digital services are used with the vehicle's own SIM card, i.e. without a smartphone.

The vast majority of digital services are used directly on the smartphone, i.e. without a connection to the vehicle.

"Do you have any paid digital services with your [brand] that are time-limited?"



"How do you use the digital services in your vehicle?"



Digital services

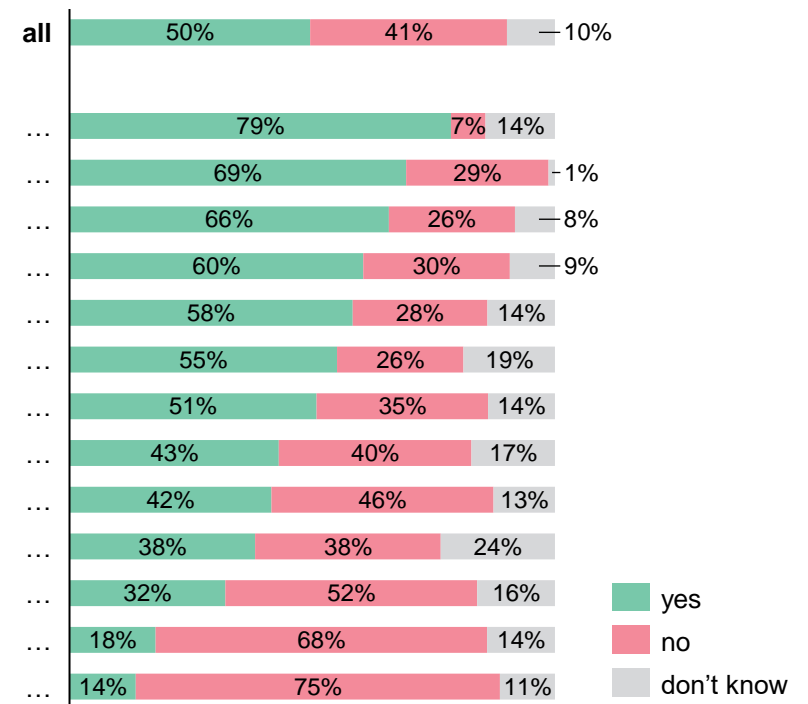
Use of digital services (by brand)

Big differences between the brands

Brand A is more likely to use of the opportunity to offer digital services to their customers

The high number of users who do not use the services is the key

"Do you have any paid digital services with your [brand] that are time-limited?"



Digital services

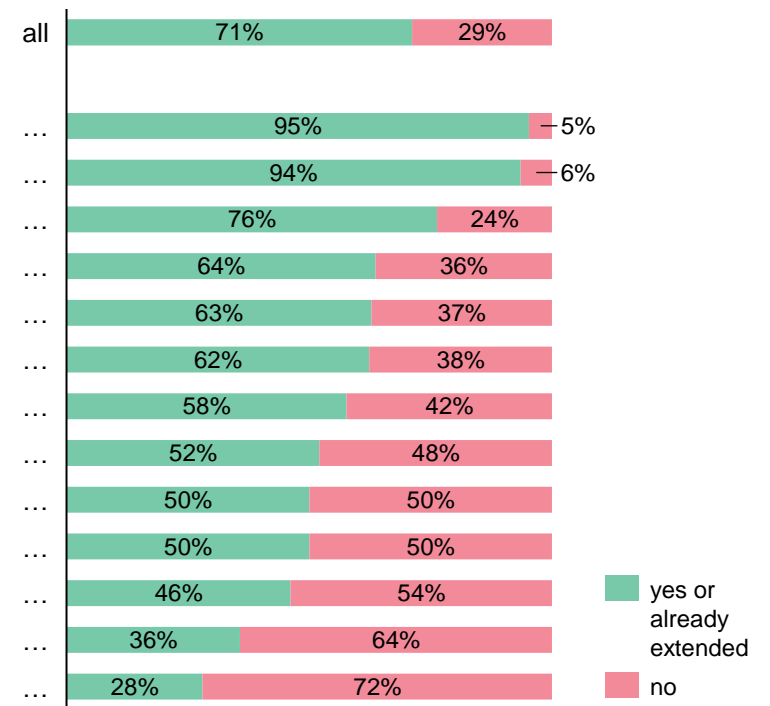
Extension of digital services (by brand)

...
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*Paid digital services = yes:
"Do you plan to extend the
services after expiry?
(multiple selection possible)*



Digital services

Meaningful digital services

Summary of results

The respondents consider the following digital services as most useful:

- 1. Personalized recommendations
- 2. Virtual assistants
- 3. Augmented reality (AR) experiences
- 4. Interactive content
- 5. Social media integration
- 6. Mobile apps
- 7. Email newsletters
- 8. Live chat support
- 9. Personalized email marketing
- 10. Virtual reality (VR) experiences

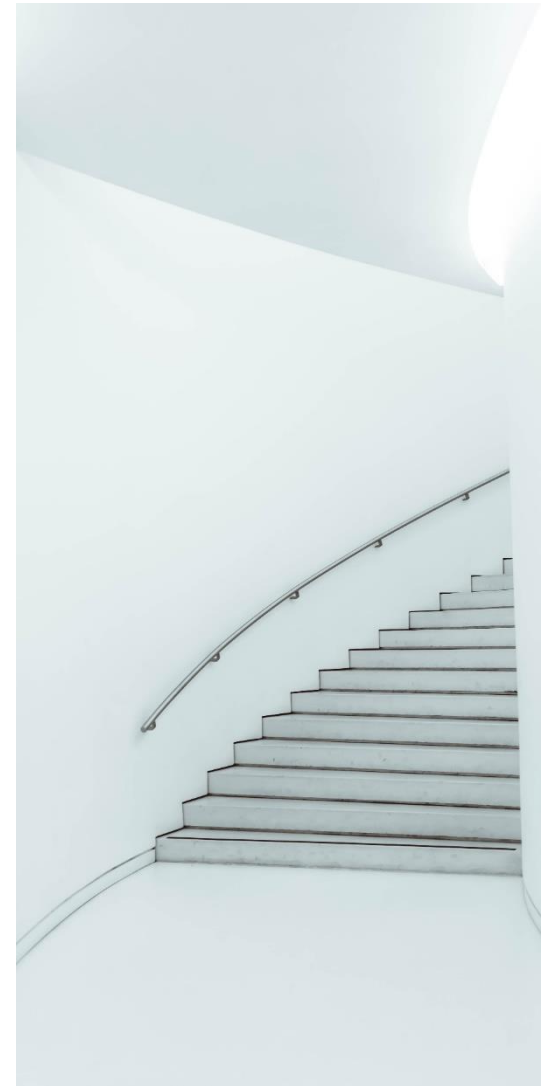
*"Regardless of the services in your [brand]:
What services do you think are generally useful?"*
(N = 1054)



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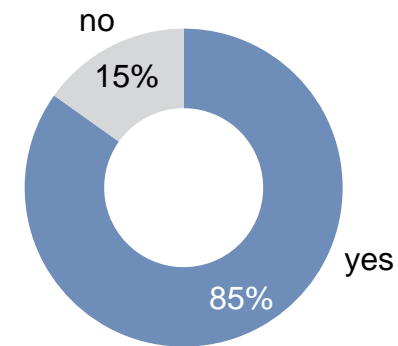
Software updates Experience

High proportion with updates, OTA not yet standard.

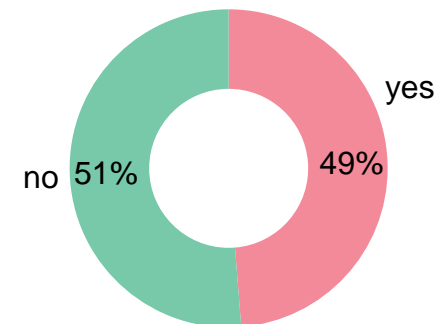
Unsurprisingly, 85% of respondents have already experienced software updates on their vehicle.

All the more surprising, however, is that half of the respondents had to go to the workshop for the update.

"Have software updates already been carried out on your [brand + model]?"



"Did you have to go to the workshop for a software update?"



Software updates

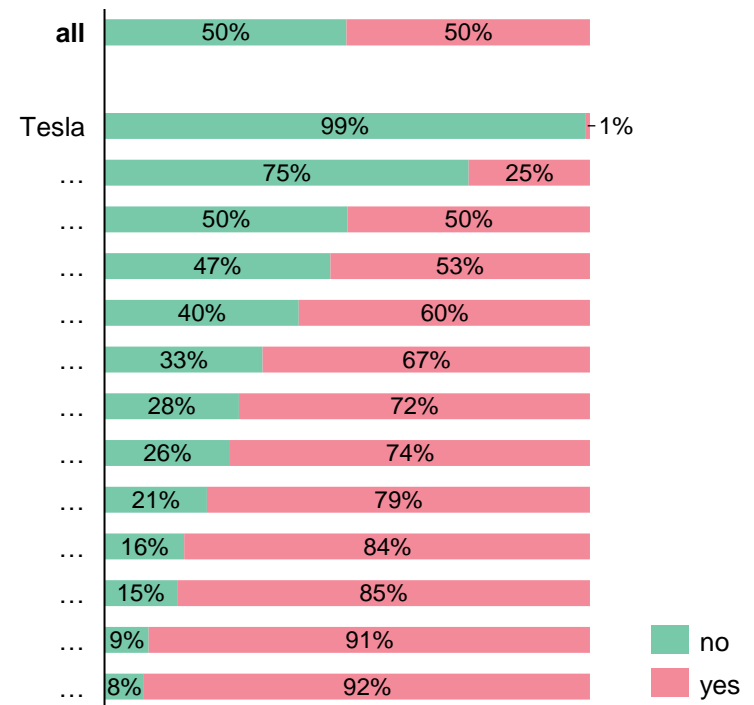
Update in the workshop

Only a few brands with over-the-air updates.

From the participating brands of cars, only Tesla offers over-the-air updates.

In 99% of the participating brand workshops, updates are made in a workshop rather than over-the-air.

"Did you have to go to the workshop for a software update?"



Software updates

Recommendations

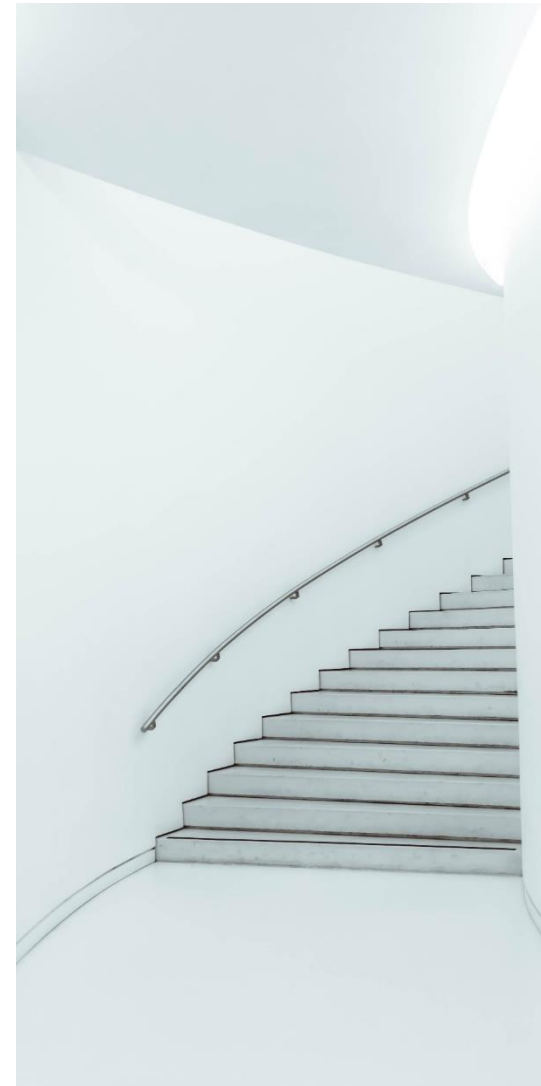
"Do you have any recommendations to [brand] on the subject of software updates?"
(N = 943)



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Data protection

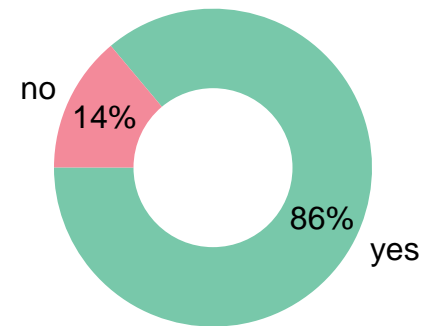
Setting regarding data transfer

Predominant consent to share data.

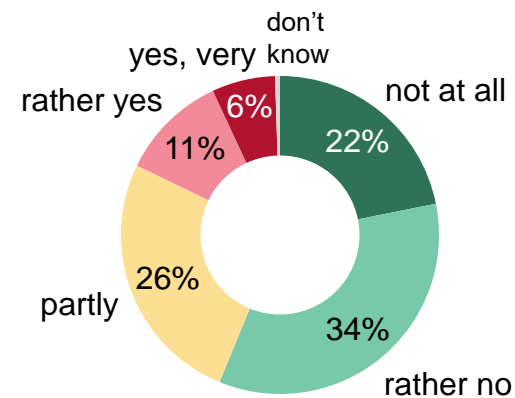
The vast majority of respondents are aware that manufacturers use data generated in the vehicle.

Only just under 20% are bothered by this (very much).

"Were you already aware that vehicles send data to the manufacturer and others?"



"Does it bother you that vehicle data is sent to the manufacturer or third party?"



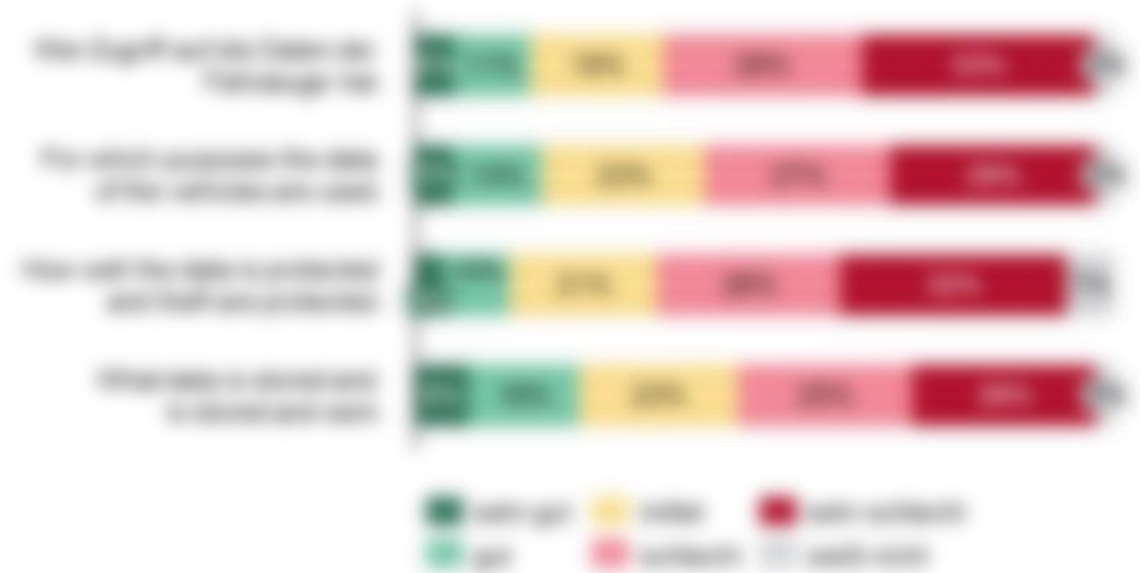
Data protection

Data protection concerns

Expressed lack of clarity about the use of the data

For the vast majority, there is still transparency about the extent and nature of the use of data used from the website

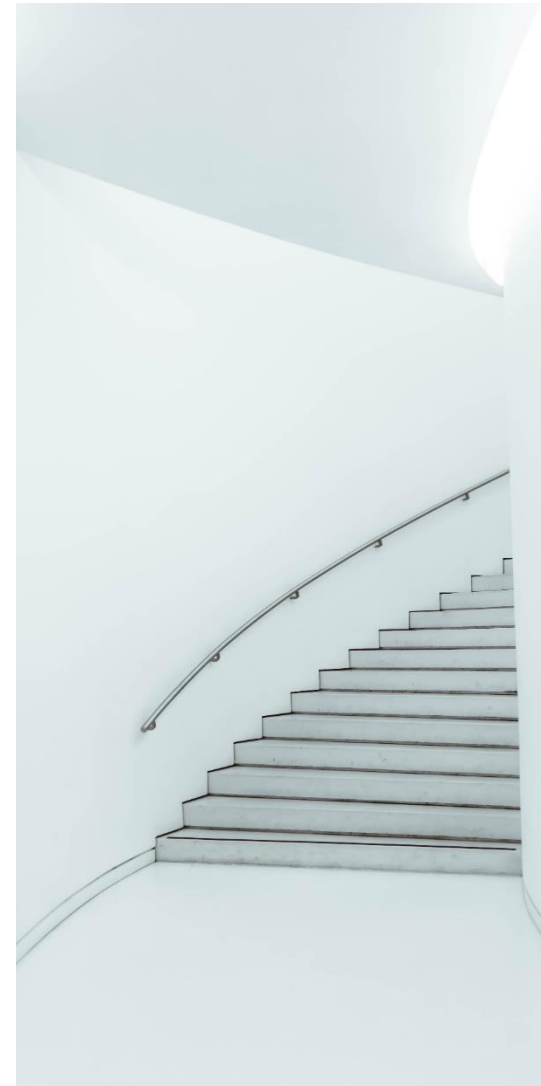
"How well informed do you feel about the following aspects?"



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Battery checks

Trust in providers

Great confidence in both companies

Over 80% of respondents have never had trust in both companies that sell different battery checks

In the trust testing, you see that all used brands of the TÜV and the German brands

"A battery test should provide you with an objective and reliable measurement result."

"In this regard, what is your level of confidence in battery testing by ...?"



Battery checks

Occasions for battery testing

Battery testing is a must when buying a used car

*"Regardless of the price:
Would battery testing work for you
in the following situations?"*

The respondents are aware of the importance of the state of health (SoH) of the battery. Thus, in 80% of the respondents, a battery check is connected with the purchase of a used car under the question:

Even in the case of a used car under 10% of respondents see the relevance of a battery check.



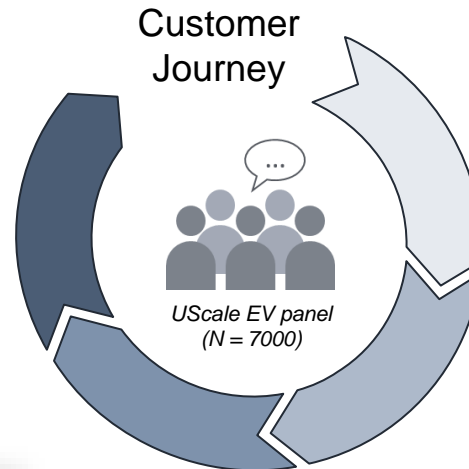
About UScale

- UScale advises manufacturers of vehicles and charging technology, energy suppliers and service providers on the customer-oriented design of offers and the development of KPI systems for customer perception.
- UScale's work is based on customer insights studies on all touchpoints of the e-mobile customer journey and a development framework for product market fit for digital and innovative products.

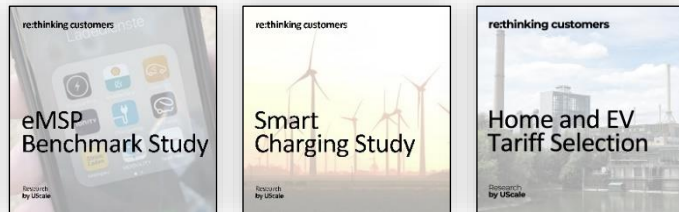


- UScale is the only provider of a panel specialised in eMobility with over 7000 panellists in the German-speaking region.
- UScale has extensive industry knowledge of the eMobility ecosystem.
- UScale understands the specific challenges of big corporates and start-ups.
- UScale makes the customer perspective tangible for managers, engineers and IT'ers.

UScale focus studies



Business models



Orientation phase



Purchase phase



Shop



Use phase vehicle



* All studies in the three DACH markets



plus other countries if applicable



SCALE YOUR USER
SCALE YOUR BUSINESS



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